

## Curriculum Vitae

Ann M. Nguyen, PhD MPH

### Contact Information

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NCBI bibliography: <https://www.ncbi.nlm.nih.gov/myncbi/ann.nguyen.1/bibliography/public/>

### Current Appointments

#### Faculty Appointment

- 09/2020- Assistant Research Professor | Center for State Health Policy | Institute for Health, Health Care Policy, and Aging Research | Rutgers University (New Brunswick, NJ)
- 09/2020- Affiliate Faculty | Department of Family Medicine & Community Health | Rutgers Robert Wood Johnson Medical School (New Brunswick, NJ)

#### Administrative Leadership Positions

- 09/2020-2022 Director | New Jersey Practice-Based Research Network | Institute for Health, Health Care Policy, and Aging Research | Rutgers University (New Brunswick, NJ)
- 09/2022-2023 Project Director | New Jersey Primary Care Research Network | Department of Family Medicine & Community Health | Rutgers Robert Wood Johnson Medical School (New Brunswick, NJ)
- 09/2020- Course Director for the Elevate Leadership Development Program | Robert Wood Johnson Medical School & Visiting Nurse Association Health Group (New Brunswick, NJ)

### Education and Training

#### Education

- |      |     |                                    |                                 |             |
|------|-----|------------------------------------|---------------------------------|-------------|
| 2005 | BS  | Biomedical Engineering: Premedical | University of California Irvine | Irvine, CA  |
| 2011 | MPH | Epidemiology                       | University of California Irvine | Irvine, CA  |
| 2018 | PhD | Health Services                    | University of Washington        | Seattle, WA |

Dissertation: *Organizational Factors Affecting the Integration of Health Systems and Physician Groups*

Committee: Christopher E. Johnson (chair), William L. Dowling, Suzanne J. Wood, Charles Hill

#### Postdoctoral Training

- 08/2018-08/2020 Postdoctoral Fellow (Mentor: Donna Shelley) | Department of Population Health | NYU Langone Health Grossman School of Medicine (New York, NY)

#### Specialty Training

- 09/2021-12/2021 Fall 2021 Cohort | OASIS Leadership and Professional Development Program | Rutgers Office of the Senior Vice President for Academic Affairs (New Brunswick, NJ)
- 09/2024- Learning Health System Scholar | Learning Health System Scientist Training and Research in New Jersey (LHS-STAR NJ) Program | Rutgers Health (New Brunswick, NJ)

### Previous Appointments and Leadership Positions

03/2006-09/2009	Manager, Health Workforce Transformation, COPE Health Solutions, Los Angeles, CA
03/2010-12/2010	Graduate Student Intern, Community Health, St. Joseph Health, Orange, CA
07/2011-09/2011	Public Administration Analyst, UCLA Center for Health Policy Research, Los Angeles, CA
12/2011-09/2013	Learning & Development Facilitator & Coordinator, Palomar Health, Escondido, CA
06/2012-08/2012	Fellow, Yale Entrepreneurial Institute, Yale University, New Haven, CT
09/2013-06/2016	Research Assistant, Health Services, University of Washington, Seattle, WA
06/2016-09/2016	Research Assistant, UW Medicine, Seattle, WA
09/2016-01/2018	Research Assistant, Washington State Health Care Authority, Seattle, WA

### Awards, Honors, and Memberships in Honorary Societies

09/2013	University of Washington	Health Services Administration Scholarship for Doctoral Research
06/2014	AARP	HxRefactored Conference Scholarship
06/2015	University of Washington	Health Services Student Travel Award
08/2016	Academy of Management	Health Care Management Division Student Travel Scholarship
03/2016	Journal of Rural Health	Exceptional Reviewer
08/2017	Academy of Management	Health Care Management Division Outstanding Reviewer Award
06/2018	University of Washington	Health Services Student Travel Award
05/2018	University of Washington	Outstanding PhD Student Award in the Department of Health Services
08/2018	Academy of Management	Health Care Management Division Outstanding Reviewer Award
08/2019	Academy of Management	Health Care Management Division Outstanding Reviewer Award
08/2021	Journal of Rural Health	Exceptional Reviewer
05/2022	Rutgers Office of Research	Core Facility Utilization Voucher (\$5,000)

### Research Activity

#### **Research Activities**

My work aims to optimize healthcare delivery through the application of organizational theory and implementation science to health services research. My current interests include:

1. Integration of behavioral health into primary care
2. How organizational factors affect implementation of evidence-based practices
3. Health workforce development

#### **Grant/Funding History**

##### Current Grants/Funding

Title: **Evaluation of the NJ FamilyCare Comprehensive Demonstration**

Role: Co-Investigator

Status of Support: Active

Project Number: MOA

Name of PD/PI: Joel Cantor

Source of Support: NJ Department of Human Services

Primary Place of Performance: Rutgers University

Project/Proposal Start and End Date: 01/2019 to 12/2025

Total Award Amount (including Indirect Costs): \$3,714,784

Effort: 20%

Title: **VNA Health Group Research and Education Affiliation**

Role: Co-Investigator

Status of Support: Active

Project Number: MOA

Name of PD/PI: Alfred F. Tallia  
Source of Support: VNA Health Group  
Primary Place of Performance: Rutgers University  
Project/Proposal Start and End Date (if available): 04/2020 to 03/2025 (pending renewal)  
Total Award Amount (including Indirect Costs): \$1,250,000  
Effort: 10% (previously 25%)

**Title: Evaluation of the Children's System of Care's Intensive Mobile Treatment**

Role: Co-Investigator

Status of Support: Active

Project Number: MOA

Name of PD/PI: Margaret Koller

Source of Support: State of New Jersey – Department of Children and Families

Primary Place of Performance: Rutgers University

Project/Proposal Start and End Date: 01/2023 to 01/2025

Total Award Amount (including Indirect Costs): \$600,000

Effort: 20%

**Title: An Evidence-Based Leadership Training Intervention to Accelerate Integration of Behavioral Health and Primary Care**

Role: Principal Investigator

Status of Support: Active

Project Number: 1K01 HS29522-01A1

Name of PI: Ann M. Nguyen

Source of Support: U.S. Agency for Healthcare Research and Quality

Primary Place of Performance: Rutgers University

Project Start and End Date: 04/01/2024 to 03/31/2029

Total Requested Amount (including Indirect Costs): \$771,757

Effort: 75%

**Title: Establishing the Value for Integrated Behavioral Health at RWJBH Primary Care Practices**

Role: Contact Principal Investigator

Status of Support: Notice of Award

Project Number: n/a

Name of PIs: Ann M. Nguyen (Contact PI), Stephanie Marcello, Holly Lister

Source of Support: Learning Health System Scientist Training and Research in New Jersey (LHS-STAR NJ) Research Grant, funded by the U.S. Agency for Healthcare Research and Quality

Primary Place of Performance: Rutgers University

Project Start and End Date: 01/01/2025 to 12/31/2026

Total Award Amount (including Indirect Costs): \$100,000

Effort: 5%

### **Past Funded Grants**

**Title: Phase II IUCRC University of Washington Site Addition: Center for Health Organization Transformation**

Role: Project Coordinator

Status of Support: Ended

Project Number: 1R36HS024895

Name of PIs: Christopher Johnson, Christina Mastrangelo, Cynthia LeRouge, Joseph Helm

Source of Support: National Science Foundation

Primary Place of Performance: University of Washington

Project Start and End Date: 07/01/2017 – 06/30/2018

Total Award Amount (including Indirect Costs): \$208,000

Effort: 50%

**Title: Can Physician Integration Help Hospitals Achieve Success?**

Role: Principal Investigator

Status of Support: Ended  
Project Number: 1R36HS024895  
Name of PI: Ann M. Nguyen  
Source of Support: U.S. Agency for Healthcare Research and Quality  
Primary Place of Performance: University of Washington  
Project Start and End Date: 04/01/2017 to 03/31/2018  
Total Award Amount (including Indirect Costs): \$41,793  
Effort: 100%

**Title: Using practice facilitation in primary care settings to reduce risk factors for cardiovascular disease**

Role: Postdoctoral Fellow

Status of Support: Ended  
Project Number: R18 HS23922-03  
Name of PIs: Donna Shelley, Carolyn Berry  
Source of Support: U.S. Agency for Healthcare Research and Quality  
Primary Place of Performance: NYU Langone Health  
Project Start and End Date: 05/01/2015 to 02/29/2020  
Total Award Amount (including Indirect Costs): \$4,953,410  
Effort: 100%

**Title: Evaluating the COVID-19 Emergency Reciprocity Licensure Program in New Jersey**

Role: Principal Investigator

Status of Support: Ended  
Project Number: 78350  
Name of PI: Ann M. Nguyen  
Source of Support: Robert Wood Johnson Foundation  
Primary Place of Performance: Rutgers University  
Project Start and End Date: 01/01/2021 to 12/31/2021  
Total Award Amount (including Indirect Costs): \$35,000  
Effort: 10%

**Title: Trends in Medicaid Cancer Screening in the COVID-19 Pandemic and Identification of Best Practices**

Role: Principal Investigator

Status of Support: Ended  
Project Number: n/a  
Name of PI: Ann M. Nguyen  
Source of Support: Rutgers Cancer Institute of New Jersey & New Jersey Department of Health  
Primary Place of Performance: Rutgers University  
Project Start and End Date: 07/01/2021 to 06/30/2023  
Total Award Amount (including Indirect Costs): \$219,015  
Effort: 20%

**Title: Informing and Supporting State Health Policy in New Jersey (Center Infrastructure Support)**

Role: Co-Investigator

Status of Support: Active  
Project Number: 79661  
Name of PD/PI: Joel C. Cantor  
Source of Support: Robert Wood Johnson Foundation  
Primary Place of Performance: Rutgers University  
Project/Proposal Start and End Date: 06/2022 to 06/2024  
Total Award Amount (including Indirect Costs): \$2,000,000  
Effort: 35%

**Title: Analysis of the size, composition, geographic distribution and engagement of New Jersey's perinatal workforce**

Role: Principal Investigator

Status of Support: Ended  
Project Number: MOA

Name of PI: Ann M. Nguyen  
Source of Support: New Jersey Department of Human Services  
Primary Place of Performance: Rutgers University  
Project Start and End Date: 04/01/2023 to 01/31/2024  
Total Amount (including Indirect Costs): \$250,000  
Effort: 25%

Title: **Early Career Peer Mentoring Network: Supporting, Sustaining, and Striving for Success** [not a research grant]  
Role: Co-Lead  
Status of Support: Active  
Project Number: n/a  
Name of PDs/PIs: Ann M. Nguyen, Jessica Hamilton  
Source of Support: Rutgers Office of University Equity and Inclusion  
Primary Place of Performance: Rutgers University  
Project Start and End Date: 09/01/2023 – 05/31/2024  
Total Award Amount: \$6,000  
Effort: n/a

### Education Activity

My teaching experience and interests are in public health and health services. I have taught for Master of Health Administration (MHA), Master of Public Health (MPH), PhD, and graduate and professional certificate programs. My recent subjects include implementation science and mixed methods.

### **Teaching Activities**

09/2010-12/2010	Teaching assistant in undergraduate school curriculum, <b>Introduction to Geographic Information Systems</b> , undergraduate students, University of California – Irvine, 2 hours per week
01/2016-03/2016	Teaching assistant in graduate school curriculum, <b>Risk &amp; Insurance</b> , graduate students (MHA), University of Washington – Seattle, 6 hours per week
01/2016-03/2016	Teaching assistant in graduate school curriculum, <b>Health Economics</b> , graduate students (MHA), University of Washington – Seattle, 2 hour per week
01/2016-03/2016	Teaching assistant in graduate school curriculum, <b>Health Policy &amp; Research</b> , graduate students (PhD & MPH), University of Washington – Seattle, 2 hours per week
03/2016-06/2016	Teaching assistant in graduate school curriculum, <b>Healthcare Project Management</b> , graduate students (MHA), University of Washington – Seattle, 10 hours per week
03/2018	Guest lecturer in graduate school curriculum, <b>Organizational Theory and Application in Health Services</b> , graduate students (PhD & MPH), University of Washington – Seattle, 3 hours (one class)
06/2019	Guest lecturer in graduate/professional school curriculum, “ <b>Introduction to qualitative methods and applying mixed methods to Dissemination &amp; Implementation research</b> ” for Introduction to Dissemination and Implementation Science, graduate and professional certificate students, New York University – New York, 2 hours (one class)
07/2020	Guest lecturer in graduate/professional school curriculum, “ <b>Introduction to qualitative methods and mixed methods for implementation research</b> ” for Introduction to Dissemination and Implementation Science, graduate and certificate students, NYU Langone Health Department of Population Health – New York [virtual], 2 hours (one class)
04/2021-11/2021	Course developer and instructor in health professional education, “ <b>Enhanced Management Skills</b> ” for Visiting Nurse Association Health Group (VNAHG) clinical and non-clinical managers, Robert Wood Johnson Medical School, Department of Family Medicine and Community Health – New Brunswick [virtual], 2 hours per month
07/2021	Guest lecturer in graduate/professional school curriculum, “ <b>Introduction to qualitative methods and mixed methods for implementation research</b> ” for Introduction to Dissemination and

04/2022-10/2022	Implementation Science, graduate and certificate students, NYU Langone Health Department of Population Health – New York [virtual], 1 hour (one class) Course director and instructor in health professional education, “ <b>Enhanced Management Skills</b> ” for Visiting Nurse Association Health Group (VNAHG) clinical and non-clinical managers, Robert Wood Johnson Medical School, Department of Family Medicine and Community Health – New Brunswick [virtual], 2 hours per month
01/2023	Guest lecturer in graduate school curriculum – Mixed Methods Research, “ <b>Mixed Methods for Health Services Research and Application to a Midpoint Assessment New Jersey’s Medicaid OSUD Program</b> ,” graduate students (PhD), University of Louisville School of Public Health & Information Science [virtual], 1.5 hour (one class)
03/2023	Guest lecturer in interprofessional fellowship training – Rutgers Integrated Substance Use Disorder Training Program (RUISTP) Didactic Series, “ <b>Introduction to the Science of Dissemination and Implementation</b> ,” health professionals (PsyD, social workers), Rutgers University Behavioral Health Care (UBHC) [virtual], 2 hours (one class)
10/2023	Guest lecturer in graduate school curriculum – Introduction to Implementation Science and Program Evaluation (56:792:603:01), “ <b>Introduction to the Science of Dissemination and Implementation</b> ,” PhD students, Rutgers University – Camden [virtual], 2 hours (one class)
11/2023	Guest lecturer in research methodology workshop, “ <b>Using Mixed Methods for Health Services Research</b> ” for Research-A-Thon, internal medicine residents and epidemiology students, Rutgers Robert Wood Johnson Medical School – New Brunswick, 1 hour (one class)
01/2024	Guest lecturer in interprofessional fellowship training – Rutgers Integrated Substance Use Disorder Training Program (RUISTP) Didactic Series, “ <b>Introduction to the Science of Dissemination and Implementation</b> ,” health professionals (PsyD, social workers), Rutgers University Behavioral Health Care (UBHC) [virtual], 2 hours (one class)
01/2024-03/2024	Course developer and instructor in health professional education, “ <b>Elevate Leadership Program 2.0: The 2024 CMS Home Health Final Rule, Medicare Wage Index, and Workforce Development</b> ” for Visiting Nurse Association Health Group clinical and non-clinical managers, Department of Family Medicine and Community Health, Robert Wood Johnson Medical School – New Brunswick [virtual], 1 hour per month

## Invited Talks

09/2020	Invited speaker, “ <b>What types of small practices do best in an evidence-based guideline implementation? A multiple-case study of HealthyHearts NYC</b> ,” Dissemination & Implementation Science Workgroup, Rutgers University – New Brunswick, NJ [virtual], 1 hour, 30 attendees
10/2020	Invited speaker with Avni Gupta, “ <b>Five Ways—Beyond Current Policy—To Truly Integrate Telehealth into Primary Care Practices</b> ,” California Telehealth Policy Coalition Monthly Meeting – West Sacramento, CA [virtual], 1 hour, 100 attendees
11/2020	Invited speaker with Meng Li, “ <b>Landing an Academic Job During a Pandemic</b> ,” Postdoc Survival Skills Seminar, NYU Langone Health Department of Population – New York, NY [virtual], 1 hour, 15 attendees
12/2020	Invited speaker with Meng Li, “ <b>Landing an Academic Job During a Pandemic</b> ,” NYU Population Health Scholars (T32 Pre-doc and Post-doc Scholars), NYU Langone Health Department of Population – New York, NY [virtual], 1 hour, 30 attendees
01/2021	Invited speaker with Meng Li, “ <b>Landing an Academic Job in the Time of COVID</b> ,” Health Services PhD Seminar (Winter Quarter 2021), University of Washington – Seattle, WA [virtual], 1.5 hour, 20 attendees
02/2021	Invited panelist, “ <b>Careers in Public Health</b> ,” University of California Irvine Public Health Association Annual Summit, Irvine, CA [virtual], 1.5 hour, 50 attendees

01/2022	Invited speaker, <b>“Impact of the New Jersey COVID-19 Temporary Emergency Reciprocity Licensure Program on Healthcare Workforce Supply,”</b> Rutgers Institute for Health Brown Bag Seminar Series, New Brunswick, NJ [virtual], 1.5 hour, 50 attendees
11/2022	Invited speaker, <b>“An Evidence-Based Leadership Training Intervention to Accelerate Integration of Behavioral Health and Primary Care,”</b> Rutgers Suicide Prevention and Research Center (SPARC) Monthly Seminar, New Brunswick, NJ [virtual], 20 minutes, 30 attendees
03/2024	Invited panelist, <b>“Early Career Peer Mentoring Network,”</b> Mutual Mentoring Symposium, New Brunswick, NJ, 30 minutes, 100 attendees
10/2024	Invited speaker, <b>“Using Rapid Analytic Methods for Qualitative Research,”</b> Family Medicine Research Division, Rutgers Robert Wood Johnson Medical School, New Brunswick, NJ, 20 minutes, 20 attendees

### Select Stakeholder and Community Briefings

04/29/21	<b>“The COVID-19 Temporary Emergency Licensure Program in New Jersey: Preliminary Survey Results,”</b> Division of Consumer Affairs, New Jersey Attorney General’s Office – Newark, NJ [virtual], 1.5 hour, 7 attendees
06/03/21-06/04/21	<b>“4th Annual IFH Catalyst Symposium: Introducing the New Jersey Practice-Based Research Network,”</b> Rutgers Institute for Health, Health Care Policy and Aging Research – New Brunswick, NJ [virtual], 6 hours, 90 attendees
09/22/21	<b>“Introduction to the New Jersey Practice-Based Research Network,”</b> Office of Primary Care and Rural Health, New Jersey Department of Health – Trenton, NJ [virtual], 1 hour, 30 attendees
02/04/22	<b>“NJ Temporary Emergency Licensure Program,”</b> New Jersey Health Care Quality Institute – Princeton, NJ [virtual], 1 hour, 5 attendees
01/18/23	<b>“Exploring Interstate Licensure Compacts: Implications for NJ’s Healthcare Workforce,”</b> Rutgers Center for State Health Policy quarterly policy forum – New Brunswick, NJ [virtual], 1.5 hours, 105 attendees
01/31/24	<b>“Family Strengths Survey: Parents/Caregivers of Children who have Intellectual and Developmental Disabilities,”</b> NJ Department of Children and Families, Safety and Performance Management Committee Meeting (including DCF Commissioner) – Trenton, NJ [virtual], 30 minutes, 40 attendees
07/17/24	<b>“Family Strengths Survey: Parents/Caregivers of Children who have Intellectual and Developmental Disabilities,”</b> NJ Department of Children and Families, Regional Family Support Planning Council Meeting – Trenton, NJ [virtual], 90 minutes, 20 attendees

### Mentoring and Advising

#### Predoctoral students supervised and/or mentored

09/2014	Ryan Sterling MSW MPH (PhD student), Health Services PhD Program Peer Mentor, University of Washington
09/2016	Diana Naranjo MPH (PhD student), Health Services PhD Program Peer Mentor, University of Washington
09/2016	Amy Edmonds (PhD student), Health Services PhD Program Peer Mentor, University of Washington
Summer 2021	Dominique Cunningham (undergraduate student), Summer Internship Program Faculty Mentor, Rutgers Institute for Health
Summer 2023	Megha Gupta (medical student), RWJMS Summer Student Research Fellowship Program Faculty Mentor, Rutgers Robert Wood Johnson Medical School
AY 2023-2024	Anna Santy (undergraduate), Bloustein Honors Research Program, Faculty Mentor, Rutgers University
Winter 2023-	Theresa Menders, MA MBA MPH (DrPH candidate) Dissertation Committee Member, University of Chicago Illinois School of Public Health



	Dissertation Title: “ <u>Unpacking Sustainability: An Examination of Factors Influencing Integrated Behavioral Health in Federally Qualified Health Centers (FQHCs)</u> ”
Winter 2023-	Alexandra Williams, PhD (postdoctoral fellow), Rutgers Transdisciplinary Program in Primary Care Research
	Faculty Mentor, Rutgers Robert Wood Johnson Medical School
AY 2024-	Joy Xie (medical student), Research Internship
	Faculty Mentor, Rutgers Robert Wood Johnson Medical School

## **Institutional, Local/National Service, and Related Activity**

### **Institutional Service**

09/2010-08/2011	Student Representative, Graduate Student Health Insurance Plan (GSHIP) Committee, University of California Irvine
09/2014-08/2015	Executive Liaison for the Graduate & Professional Student Senate, International Student Health Insurance Plan Advisory (ISHIP) Committee, University of Washington
09/2015-08/2016	Student Representative, Academic Affairs Committee, Department of Health Services, University of Washington
01/2018-07/2018	Founder, Health Systems Journal Club, Department of Health Services, University of Washington
03/2020-06/2020	Contributor, NYU Grossman School of Medicine COVID Literature Reviews. <a href="https://drive.google.com/drive/folders/1K3HjwndyTMPtlaWBPpZI25A1Xv2YrN6O">https://drive.google.com/drive/folders/1K3HjwndyTMPtlaWBPpZI25A1Xv2YrN6O</a>
10/2020-03/2020	Faculty Search Committee Member, Rutgers Center for State Health Policy
06/2021-08/2021	Faculty Mentor, Rutgers Institute for Health Summer Internship Program
01/2022-12/2022	Member, Dissemination & Implementation Science Steering Committee, Rutgers Cancer Institute of New Jersey
02/2022-12/2022	Member, Dissemination & Implementation Science Workgroup, NJ ACTS (New Jersey Alliance for Clinical and Translational Research)
02/2023	Selection Committee, Rutgers Institute for Health Howard Leventhal Scholarship for Trainees
09/2023-03/2024	Faculty Search Committee Member, Rutgers Center for State Health Policy
05/2024-06/2024	Non-Tenure Track Faculty Search Committee Member, Rutgers Center for State Health Policy
10/2024-	Tenure Track Faculty Search Committee Member, Rutgers Center for Pharmacoepidemiology Treatment Science
11/2024-	Rutgers Institute for Health, Health Care Policy, and Aging Research Review Committee

### **Professional Service**

#### **Professional Service for Professional Organizations**

09/2009-09/2011	Member, American Public Health Association
05/2012-05/2014	Member, American Population Association
03/2015-06/2018	Member, Association of University Programs in Health Administration (AUPHA)
02/2014-08/2020	Member, Academy of Management
04/2014-	Member, AcademyHealth
08/2017-	Member, Society for Implementation Research Collaboration
03/2019-03/2020	Early Investigator Co-Lead, Measurement Workgroup, Mechanisms Network of Expertise (an international network part of the AHRQ-funded R13, “Advancing Mechanisms of Implementation to Accelerate Sustainable Evidence-Based Practice Integration”)
07/2022	Contributor, “Implementing the Action Plan: A Guidance Document to Recruit, Train, and Retain a Resilient and Diverse Health Care Workforce for New Jersey,” New Jersey Health Care Quality Institute. <a href="https://www.njhqci.org/wp-content/uploads/2022/07/Guidance_Implementing-the-Action-Plan-for-Diverse-Healthcare-Workforce_2022.pdf">https://www.njhqci.org/wp-content/uploads/2022/07/Guidance_Implementing-the-Action-Plan-for-Diverse-Healthcare-Workforce_2022.pdf</a>



## Organizing Roles in Scientific Meetings

2016	Abstract Reviewer, Organizational Behavior & Management Section, AcademyHealth Annual Research Meeting
2016-2020	Submission Reviewer, Health Care Management Division, Academy of Management Annual Meeting
2021	Abstract Reviewer, Dissemination, Implementation and Impact Section, AcademyHealth Annual Research Meeting
2024	Abstract Reviewer, Clinical Care Settings: System-level Interventions Track, AcademyHealth Conference on the Science of Dissemination and Implementation in Health

## Editorial and Journal Positions

Ad hoc reviewer	<i>Annals of Family Medicine</i> <i>BMJ Family Practice</i> <i>Family Medicine</i> <i>Journal of General Internal Medicine</i> <i>Journal of Healthcare Management</i> <i>Journal of Public Health Management &amp; Practice</i> <i>Medical Care</i> <i>The Journal of Rural Health</i> <i>Social Science &amp; Medicine</i>
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## Bibliography

### Publications

#### Peer-reviewed Publications

1. Noymer A, **Nguyen AM**. Influenza as a proportion of pneumonia mortality: United States, 1959-2009. *Biodemography Soc Biol*. 2013;59(2):178-90. <https://doi.org/10.1080/19485565.2013.833816> PMID: PMC3827586.
2. **Nguyen AM**, Noymer A. Influenza mortality in the United States, 2009 pandemic: burden, timing and age distribution. *PLoS One*. 2013 May 22;8(5):e64198. <https://doi.org/10.1371/journal.pone.0064198> PMID: 23717567.
3. Johnson CE, Bush RL, Harman J, Bolin J, Evans Hudnall G, **Nguyen AM**. Variation in utilization of health care services for rural VA enrollees with mental health-related diagnoses. *J Rural Health*. 2015 Summer;31(3):244-53. <https://doi.org/10.1111/jrh.12105> PMID: 25599892.
4. **Nguyen AM**, Wood SJ. The push-pull factors of physician-system integration: A qualitative study of Washington State health executives. *Journal of Healthcare Management*. 64(1):15-26, January-February 2019. <https://doi.org/10.1097/JHM-D-17-00219> PMID: 30608480.
5. **Nguyen AM**, Johnson CE, Wood SJ, Dowling WL. Organizational factors affecting successful physician-system integration: A qualitative study of Washington State health executives. *Health Care Management Review*. 46(1):35-43, January 2021. <https://doi.org/10.1097/HMR.000000000000238> PMID: 30807373.
6. **Nguyen AM**, Johnson CE, Wood SJ, Dowling WL. A conceptual model for physician-system integration: A scoping review. *Journal of Hospital Administration*. 2019;8(5):34-46. <https://doi.org/10.5430/jha.v8n5p34>
7. Gepts T, **Nguyen AM**, Cleland C, Wu W, Pham-Singer H, Shelley D. Accounting for Blood Pressure Seasonality Alters Evaluation of Practice-Level Blood Pressure Control Intervention. *American Journal of Hypertension*. E-print Nov 10, 2019. <https://doi.org/10.1093/ajh/hpz179> PMID: 31711219.
8. **Nguyen AM**, Cuthel A, Padgett D, Niles P, Rogers E, Pham-Singer H, Ferran D, Kaplan S, Berry C, Shelley D. How practice facilitation strategies differ by practice context. *Journal of General Internal Medicine*. 2020. 35:824–

831. <https://doi.org/10.1007/s11606-019-05350-7> PMID: 31637651.
9. Shelley DR, Gepts T, Siman N, **Nguyen AM**, Cleland C, Cuthel A, Rogers ES, Ogedegbe O, Pham-Singer H, Wu W, Berry CA. Cardiovascular disease guideline adherence: A RCT using practice facilitation. *American Journal of Preventive Medicine*. 2020. 58(5):683-690. <https://doi.org/10.1016/j.amepre.2019.12.013> PMID: 32067871.
  10. **Nguyen AM**, Johnson CE, Wood SJ, Dowling WL. The Contribution of Physician-System Integrating Structure to Select Health System Outcomes. *Journal of Ambulatory Care Management*. July/September 2020. 43(3):237–256. <https://doi.org/10.1097/JAC.0000000000000331> PMID: 32467437.
  11. VanDevanter N, Vu M, **Nguyen A**, Nguyen T, Minh HV, Nguyen NT, Shelley DR. A qualitative assessment of factors influencing implementation and sustainability of evidence-based tobacco use treatment in Vietnam health centers. *Implementation Science*. September 9, 2020. 15(73). <https://doi.org/10.1186/s13012-020-01035-6> PMID: 32907603.
  12. **Nguyen AM**, Hertelendy AJ (co-first author), Ashton M, Burkle FM. Workflow Solutions for Primary Care Practice Recovery During the COVID-19 Pandemic: A Primer. *Journal of Public Health Management & Practice*. November/December 2020. 26(6): 602-605. <https://doi.org/10.1097/PHH.0000000000001264> PubMed PMID: 32969950.
  13. **Nguyen AM**, Cuthel AM, Rogers ES, Van Devanter N, Pham-Singer H, Shih S, Berry CA, Shelley DR. Attributes of high-performing small practices in a guideline implementation: A multiple-case study. *Journal of Primary Care and Community Health*. December 25, 2020;11:1-7. <https://doi.org/10.1177/2150132720984411> PMID: 33356790
  14. Solberg LI, Kuzel A, Parchman ML, Shelley DR, Dickinson WP, Walunas TL, **Nguyen AM**, Fagnan LJ, Cykert S, Cohen DJ, Balasubramanian BA, Fernald D, Gordon L, Kho A, Krist A, Miller W, Berry C, Duffy D, Nagykalai Z. A Taxonomy for External Support for Practice Transformation. *Journal of the American Board of Family Medicine*. January/February 2021, 34(1):32-39. <https://doi.org/10.3122/jabfm.2021.01.200225> PMID: 33452080.
  15. Gold HT, Siman N, Cuthel AM, **Nguyen AM**, Pham-Singer H, Berry CA, Shelley DR. A practice facilitation-guided intervention in primary care settings to reduce cardiovascular disease risk: A cost analysis. *Implementation Science Communications*. 2021, 2(15). <https://doi.org/10.1186/s43058-021-00116-x> PMID: 33549152.
  16. Berry CA, **Nguyen AM**, Cuthel AM, Cleland C, Siman N, Shelley DR. Measuring implementation fidelity in HealthyHearts NYC: A complex intervention using practice facilitation in primary care. *American Journal of Medical Quality*. July/August 2021. 36(4):270-276. <https://doi.org/10.1177/1062860620959450> PMID: 32964719.
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26. **Nguyen AM**, Farnham JJ, Ferrante JM. How COVID-19 Emergency Practitioner Licensure Impacted Access to Care: Perceptions of Local and National Stakeholders. *Journal of Medical Regulation*. December 2022. 108(4):7-19. <https://doi.org/10.30770/2572-1852-108.4.7>
27. **Nguyen AM**, Schaler-Haynes M, Chou J, Vowels M, Llaneza D, Kozlov E. Increasing Access to a Diverse Mental Health Workforce Through Emergency Reciprocity Licensure. *Journal of Medical Regulation*. March 2023. 109(1): 5-21. <https://doi.org/10.30770/2572-1852-109.1.5>
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31. **Nguyen AM**, Klege R, Menders T, Verma C, Marcello S, Crabtree BF. Strategies for Implementing Behavioral Health into Primary Care Settings. *Journal of the American Board of Family Medicine*. 2024; in-press.
32. Albert SL, Kwok L, Shelley DR, Paul MM, Blecker S, **Nguyen AM**, Harel D, Cleland CM, Weiner B, Cohen D, Damschroder L, Berry CA. Identifying Important and Feasible Primary Care Structures and Processes in the US

Healthcare System: A Modified Delphi Study. *BMJ Open*. November 2024; 14(11):e082989.  
<https://doi.org/10.1136/bmjopen-2023-082989>

### Op-Eds and Blogs

1. Shelley D, Chang JE, Lai AY, **Nguyen A**, Berry C. “Independent Primary Care Practices Are Small Businesses, Too.” *Health Affairs Blog*, May 21, 2020. <https://www.healthaffairs.org/doi/10.1377/hblog20200518.930748/full/>
2. Gupta A, **Nguyen AM**, Chang JE, Lai AY, Berry C, Shelley D. “Five Ways – Beyond Current Policy – to Truly Integrate Telehealth into Primary Care Practices.” *Health Affairs Blog*. September 9, 2020. <https://www.healthaffairs.org/doi/10.1377/hblog20200903.597561/full/>
3. **Nguyen AM**, Li M. “Landing an academic job during a pandemic.” *Medium*. October 13, 2020. [https://medium.com/@Ann\\_M\\_Nguyen/landing-an-academic-job-during-a-pandemic-8585fc5f508b](https://medium.com/@Ann_M_Nguyen/landing-an-academic-job-during-a-pandemic-8585fc5f508b)
4. **Nguyen AM**. “The Value of Primary Care Doctors in an Equitable Vaccine Rollout.” *Harvard Primary Care Blog*. March 12, 2021. <https://info.primarycare.hms.harvard.edu/blog/equitable-vaccine-rollout>
5. Dong XQ, **Nguyen AM**. “Bring Research into Clinical Practice to Improve Health Care for All in New Jersey.” Opinion: Local Solutions in *NJ Biz*. May 10, 2021. <https://njbiz.com/opinion-local-solutions-practice-based-research-network-improving-nj-health/>
6. **Nguyen AM**, Stewart N. “Asian and Pacific Islander health care providers are stressed, live in fear. They need help.” Opinion in *The Star-Ledger*. February 6, 2022. <https://www.nj.com/opinion/2022/02/asian-and-pacific-islander-health-care-providers-are-stressed-live-in-fear-they-need-help-opinion.html>
7. **Nguyen AM**, Schaler-Haynes M. “Can Interstate Licensure Compacts Enhance the Health Care Workforce?” *The Milbank Blog*. April 11, 2023. <https://www.milbank.org/2023/04/can-interstate-licensure-compacts-enhance-the-health-care-workforce/>

### Conference Proceedings

1. **Nguyen AM**, LeRouge C, Bowen D, Schiff M, Rogers M, Sangameswaran S, Kwan-Gett T. Mixed Methods Model for Evaluating Shared Decision Making Implementations (conference abstract) in “Proceedings of the 4th Biennial Conference of the Society for Implementation Research Collaboration (SIRC) 2017: implementation mechanisms: what makes implementation work and why? part 2.” *Implementation Science* 2018, 13(Suppl 3):A91. <https://doi.org/10.1186/s13012-018-0715-z>
2. **Nguyen AM**, Johnson CE, Wood SJ, Dowling WL. The Contribution of Physician-System Integrating Structure to Health System Success (conference abstract) in “Abstracts from the ACHE Forum on Advances in Healthcare Management Research.” *Journal of Healthcare Management*. November-December 2019. 64(6):447-448. <https://doi.org/10.1097/JHM-D-19-00183>
3. VanDevanter N, Vu M, **Nguyen A**, Nguyen T, Minh HV, Nguyen NT, Shelley DR. Qualitative Assessment of Factors Influencing Implementation Effectiveness and Sustainability of Strategies for Increasing Tobacco Use Treatment in Vietnam Health Centers (conference abstract) in “8th Annual Symposium on Global Cancer Research: Meeting Abstracts.” *JCO Global Oncology*. 2020. 6(Supplement 1):28-28. <https://doi.org/10.1200/GO.20.23000>
4. **Nguyen AM**, Siman N, Barry M, Cleland CM, Pham-Singer H, Ogedegbe O, Berry CA, Shelley DR. Patient-Physician Race/Ethnicity Concordance Improves Adherence to Cardiovascular Disease Guidelines (conference

abstract) in “Special Issue Abstract.” *Health Services Research*. August 20, 2020. 55(S1):51-51.  
<https://doi.org/10.1111/1475-6773.13398>

5. **Nguyen A**, Gupta M, Williams A, Mikesell L, Crabtree B. Behavioral Health Provider Perspectives on the Integration of Behavioral Health into Primary Care. *The Annals of Family Medicine*. November 2024, 22 (Supplement 1) 6568. <https://doi.org/10.1370/afm.22.s1.6568>

### Book Chapters and Books

1. Johnson CE, **Nguyen AM**. *Guide to U.S. Health and Health Care Policy*. 1st ed. Oliver TR, editor. Washington, D.C.: CQ Press; 2014. Chapter 7: The Departments of Defense and Veterans Affairs: Responsibilities and Policies (1947–Present); p.89-110. 504p.
2. Johnson CE, **Nguyen AM**. *Population Health: Management, Policy and Innovation*. 2nd ed. Esterhay RJ, Nesbitt LS, Taylor JH, and Bohn JM, editors. Virginia Beach, VA: Convergent Publishing, LLC; January 27, 2017. Chapter 19: Value Over Volume: Paying for Population Health; p.592-620.
3. Weiner BJ, Helfrich CD, **Nguyen AM**. *Shortell and Kaluzny's Health Care Management: Organization, Design, and Behavior*. 7th ed. Burns JR, Bradley EH, Weiner BJ, editors. Clifton Park, NY: Delmar Cengage Learning; January 2, 2019. Chapter 8: Complexity, Learning, and Innovation.

### Policy Reports

1. **Nguyen AM**, Lontok O, Chou J, Lloyd K, Farnham J, Chakravarty S. The NJ FamilyCare Section 1115 Opioid and Substance Use Disorder Demonstration Program: Midpoint Assessment. Submitted to New Jersey Division of Medical Assistance and Health Services (DMAHS, NJ Medicaid) for CMS. February 1, 2022; 80p.
2. Kantor L, **Nguyen AM**, Lindberg L, Won SH, Koller M. The Perinatal Workforce in NJ: Current Composition and Recommendations. Commissioned by the Office of the First Lady of New Jersey. December 2023; 135p.
3. **Nguyen AM**, Chou J. Future Visions Evaluation: Summary of Staff Survey Round 1 (December 2023 – January 2024). New Jersey Department of Children and Families. January 2024; 4p.
4. **Nguyen AM**, Michael ML, Sadowsky M, Farnham J. Future Visions Evaluation: Summary of Staff Interviews (February – March 2024). New Jersey Department of Children and Families. April 2024; 23p.
5. **Nguyen AM**, Chou J, Farnham J. Future Visions Evaluation: Summary of Staff Survey Round 2 (May– June 2024). New Jersey Department of Children and Families. July 2024; 17p.
6. **Nguyen AM**, Chou J, Farnham J. Support Systems & Stressors of Parents/Caregivers of Children with Intellectual & Developmental Disabilities. New Jersey Department of Children and Families. July 2024; 5p.
7. **Nguyen AM**, Chou J, Farnham J. Health & Health Care Access of Children with Intellectual & Developmental Disabilities. New Jersey Department of Children and Families. July 2024; 5p.

### Select Media Coverage

2020 | Patti Verbanas | “Safety Considerations for Visiting Primary Care Doctors” | Online | Patch | <https://patch.com/new-jersey/newbrunswick/safety-considerations-visiting-primary-care-doctors>



2022 | Lindy Washburn | “During bleak early days of COVID, here’s how 30K out-of-state doctors, nurses helped NJ” | Online | The Bergen Report | <https://www.northjersey.com/story/news/coronavirus/2022/08/11/nj-covid-doctors-nurses-helped-pandemic-study/65396155007/>

2022 | Kitta MacPherson | Press Release: “Rutgers researchers say program provided a critical need and lessons for future health emergencies” | Rutgers Today | <https://www.rutgers.edu/news/granting-temporary-health-care-licenses-pandemic-expanded-health-access-public-and-maintained>

2022 | Alan Weil | Podcast: “Ann Nguyen on Practicing Across State Lines In An Emergency” | A Health Podyssey, a *Health Affairs* podcast | <https://www.healthaffairs.org/content/podcast/ann-nguyen-covid-telehealth-emergency>

2022 | Carol Ann Campbell | “Take Five Interview with Ann M. Nguyen, PhD” | New Jersey Health Care Quality Institute | <https://www.njhqci.org/take-five-interview-9-8-2022/>

2023 | Dino Flammia | “Report: 30K NJ patients used non-NJ mental health care in early COVID months | New Jersey 101.5 | <https://nj1015.com/report-30k-nj-patients-used-non-nj-mental-health-care-in-early-covid-months/> (radio interview and article)

2024 | Bobby Brier | “Bill would get help to clients faster thanks to temporary social service licensing” | NJ Spotlight News | <https://www.njspotlightnews.org/2024/01/social-services-mental-health-licensing-licensure-rutgers-university-board-of-social-work-examiners-department-of-social-work-at-seton-hall-university-state-department-of-human-services-division-of-co/>

## Conference Presentations

### Oral Presentations

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| 05/2012 | <b>Nguyen AM</b> (presenter), Noymer A. Influenza as a proportion of pneumonia mortality: United States, 1959–2007. Population Association of America Annual Meeting, Session 52: Frontiers in Mortality Measures and Forecasts. San Francisco, CA.   |
| 01/2016 | Yip RC, Noymer A (presenter), <b>Nguyen AM</b> . Exact Poisson confidence intervals for Serfling-type models: An example of influenza and pneumonia excess mortality in the United States, 2009–13. Incidence, Severity, and Impact of Influenza Conference, Topic 4: Determining the Impact/Burden. Paris, France. |
| 08/2016 | <b>Nguyen AM</b> (presenter). The Role of Physician Practice Characteristics in Maintaining Visits from Established Patients. Academy of Management Annual Meeting, Health Care Management Division, Divisional Paper Session. Anaheim, CA.   |
| 06/2017 | O’Brien K (co-presenter), <b>Nguyen AM</b> (presenter). Accelerating Leadership Development with MHA Students. AUPHA Annual Meeting, Education Session. Long Beach, CA.   |
| 09/2017 | <b>Nguyen AM</b> (presenter), LeRouge C, Bowen D, Schiff M, Rogers M, Sangameswaran S, Kwan-Gett T. Mixed Methods Model for Evaluating Shared Decision Making Implementations. Society for Implementation Research Collaboration Bi-Annual Meeting, Poster Teaser Session. Seattle, WA.                             |
| 03/2019 | <b>Nguyen AM</b> (presenter), Johnson CE, Wood SJ, Dowling WL. The Contribution of Physician-System Integrating Structure to Health System Success. American Health Care Executives (ACHE) Congress, 2019 Forum on Advances in Healthcare Management Research. Chicago, IL.   |
| 04/2019 | <b>Nguyen AM</b> (presenter), Cuthel A, Van Devanter N, Gepts T, Rogers E, Berry C, Shelley D. Practice Facilitation to Improve Quality of Cardiovascular Disease Care in Small Independent Practices: A Comparative Case Study. 2019 Health Care Systems Research Network Conference. Portland, OR.                |

- 05/2020 Lugassy D (presenter), McCormack R, Shin S, DiSalvo P, **Nguyen AM**, Moran Z, Zabar S. Demystifying & Destigmatizing ED Initiated Buprenorphine: A Standardized Experiential Faculty Development. SAEM20 - Society for Academic Emergency Medicine Annual Meeting, Innovation Session. Virtual.
- 07/2020 **Nguyen AM** (presenter), Siman N, Barry M, Cleland CM, Pham-Singer H, Ogedegbe O, Berry CA, Shelly DR. Patient-Physician Race/Ethnicity Concordance Improves Adherence to Cardiovascular Disease Guidelines. AcademyHealth Annual Research Meeting, Session: Exploring Patient-Provider Concordance and Implicit Bias in Health Care. \*Session canceled due to COVID-19; abstract published in *Health Services Research*.
- 06/2023 Shields M (moderator), Busch S, Fontinos C, Graaf G, **Nguyen AM** (panelist), Progovac A. The Future of Mental Health and Substance Use Treatment Services in the United States. 2023 AcademyHealth Annual Research Meeting, Panel: Mental Health & Substance Use Research Interest Group. Seattle, WA.
- 10/2023 **Nguyen AM** (presenter), Klege R, Menders T, Verma C, Marcello S, Crabtree BF. Strategies for Implementing Integrated Behavioral Health into Primary Care Settings. 2023 Collaborative Family Healthcare Association Conference. Phoenix, AZ.
- 10/2023 Klege R (presenter), **Nguyen AM**, Menders T, Berko J. Facilitators and Challenges of Implementing a Behavioral Health Model: Evidence from a New Jersey Demonstration Project. 2023 Collaborative Family Healthcare Association Conference. Phoenix, AZ.
- 10/2024 **Nguyen AM** (co-presenter), Menders T (co-presenter, mentee). How To Conduct Qualitative Research Interviews: A Case Example of Identifying Strategies for Integrating Behavioral Health into Primary Care. 2024 Collaborative Family Healthcare Association Conference, Research & Evaluation Track. San Antonio, TX.
- 11/2024 **Nguyen AM** (presenter), Gupta M, Williams AM, Mikesell L, Crabtree BF. Behavioral Health Provider Perspectives on the Integration of Behavioral Health into Primary Care. Session: Behavioral, Psychosocial, and Mental Illness. 2024 North American Primary Care Research Group. Québec City, Canada.

### Poster Presentations

- 11/2011 **Nguyen AM**, Noymer A. Influenza and pneumonia mortality do not co-move over time at all ages: An analysis of the United States, 1959–2007. Epidemics<sup>3</sup> International Conference on Infectious Disease Dynamics, Poster Session. Boston, MA.
- 11/2011 **Nguyen AM**, Noymer A. Influenza as a proportion of pneumonia and influenza mortality: United States, 1959–2007. Epidemics<sup>3</sup> International Conference on Infectious Disease Dynamics, Poster Session. Boston, MA.
- 02/2013 **Nguyen AM**, Noymer A. Influenza Mortality in the United States, 2009: Burden and Timing. International Meeting on Emerging Diseases and Surveillance, Poster 22.013. Vienna, Austria.
- 02/2013 **Nguyen AM**, Noymer A, Li C. Assessing the Mortality Link Between Respiratory Infections and Heart Disease: A Time-series Approach. International Meeting on Emerging Diseases and Surveillance, Poster 22.024. Vienna, Austria.
- 04/2013 **Nguyen AM**, Noymer A. Influenza Mortality in the United States, 2009: Burden and Timing. Population Association of America Annual Meeting, Poster Session 7: Health, SES and Neighborhoods over the Life Course. New Orleans, LA.
- 06/2015 **Nguyen AM**, Johnson CE, Dowling WL. Identifying Organizational Factors to Measure Success of Physician-System Integration. AcademyHealth Annual Research Meeting, Student Poster Session #66: Organizational



Behavior and Management. Minneapolis, MN.

- 06/2016 **Nguyen AM**, Dowling WL, Wood S, Johnson CE. Identifying Organizational Factors that Affect the Success of Physician-System Integration in Washington State. AUPHA Annual Meeting, Poster Session. Kansas City, MO.
- 06/2016 **Nguyen AM**, LeRouge CL, Weech-Maldonado R, Borkowski N, Agarwal A, Johnson CE, Kash BA. Industry/University Collaboration Through the NSF Center for Health Organization Transformation (CHOT). AUPHA Annual Meeting, Poster Session. Kansas City, MO.
- 06/2017 **Nguyen AM**, Abajian AC. How Consumers Review Physicians on Yelp: Perspectives from Around the World. AcademyHealth Annual Research Meeting, Poster Session: Student Posters. New Orleans, LA.
- 06/2017 LeRouge C, Bowen D, Schiff M, **Nguyen AM**, Rogers M, Sangameswaran S, Kwan-Gett T. Model for Evaluation Design of Shared Decision Making Interventions. AcademyHealth Annual Research Meeting, Poster Session: Methods. New Orleans, LA.
- 12/2017 Bowen D, **Nguyen AM**, LeRouge C, Rogers M, Kwan-Gett T, Lepoire E. Readiness for Shared Decision Making Implementation in Clinical Settings. AcademyHealth Science of Dissemination and Implementation Annual Conference, Poster Session: Models, Measures, and Methods. Arlington, VA.
- 06/2018 **Nguyen AM**, Wood SJ, Johnson CE, Dowling WL. Organizational Factors and Theories of Physician-System Integration: A Systematic Review. AcademyHealth Annual Research Meeting, Poster Session: Organizational Behavior and Management. Seattle, WA.
- 06/2018 **Nguyen AM**, Johnson CE, Wood SJ, Dowling WL. The Organizational Factors of Successful Physician-System Integration: A Qualitative Study of Washington State Health Executives. AcademyHealth Annual Research Meeting, Poster Session: Organizational Behavior and Management. Seattle, WA.
- 12/2018 Cuthel A, Berry C, Rogers E, Kaplan S, **Nguyen AM**, Shelley D. How Facilitators Adapt to Practice Context to Optimize Implementation of Evidence-Based Practices. AcademyHealth Science of Dissemination and Implementation Annual Conference, Poster Session. Washington, D.C.
- 11/2019 Lugassy D, McCormack R, Shin S, DiSalvo P, **Nguyen A**, Moran Z, Zabar S. Demystifying and Destigmatizing Emergency Department Initiated Buprenorphine for Opioid Use Disorder. 4th Annual Medical Education Innovations & Scholarship Day, NYU Langone Health. New York, NY.
- 12/2019 **Nguyen AM**, Cuthel A, Van Devanter N, Rogers E, Gepts T, Berry C, Pham-Singer H, Shelley D. Attributes that Distinguish High-Performing Primary Care Practices in an Intervention Using Practice Facilitation: A Multiple-Case Study. AcademyHealth Science of Dissemination and Implementation Annual Conference, Poster Session: Clinical Care Settings: System-level Interventions. Arlington, VA.
- 12/2019 Paul M, **Nguyen AM**, Albert S, Berry C, Nicholson J, Blecker S, Shelley D. Framing successful practice: A taxonomy of primary care structures and processes predictive of high quality and patient health outcomes. AcademyHealth Science of Dissemination and Implementation Annual Conference, Poster Session: Models, Measures, and Methods. Arlington, VA.
- 07/2020 **Nguyen AM**, Cleland CM, Barry M, Cykert S, Dickinson LM, Duffy FD, Kuzel AJ, Lindner S, McNellis R, Parchman M, Shelley DR, Walunas T. Pragmatic use of the stepped wedge design for large-scale intervention implementations: Lessons learned from EvidenceNOW. AcademyHealth Annual Research Meeting, Poster Session: Research Methods. Virtual.
- 12/2020 Paul M, Albert SL, Berry CA, Blecker S, **Nguyen AM**, Shelley D. Linking practices and outcomes: Use of a scoping review and concept mapping to develop a taxonomy of effective primary care structures and

processes. AcademyHealth Science of Dissemination and Implementation Annual Conference, Poster Session: Models, Measures, and Methods. Virtual.

- 12/2020 Albert SL, **Nguyen AM**, Shelley D, Blecker S, Paul M, Thornton R, Barry M, Friedman S, Berry CA. Using a Delphi study to identify important and feasible primary care practice structures and processes. AcademyHealth Science of Dissemination and Implementation Annual Conference, Poster Session: Models, Measures, and Methods. Virtual.
- 06/2021 Chang JE, Lai AY, Gupta A, **Nguyen AM**, Berry CA, Shelley DR. Rapid Shift to Telehealth and the Digital Divide: Implications for Primary Care Access and Equity in a Post-COVID Era. AcademyHealth Annual Research Meeting, Poster Session. Virtual. Nominated for Best Poster.
- 06/2021 Albert SL, **Nguyen AM**, Shelley D, Blecker S, Paul M, Thornton R, Berry CA. Using a Delphi study to identify important and feasible primary care practice structures and processes. North American Primary Care Research Group (NAPCRG) Practice-Based Research Network (PBRN) Conference 2021, Poster Session. Virtual.
- 12/2021 **Nguyen AM**, Schaler-Haynes M, Chou J, Wetzel M, Koller M, Cantor JC. The Impact of the New Jersey COVID-19 Temporary Emergency Reciprocity Licensure Program on Healthcare Workforce Supply. 14th Annual Conference on the Science of Dissemination and Implementation in Health, Poster Session. Virtual.
- 06/2023 **Nguyen AM**, Klege R, Menders T, Verma C, Marcello S, Crabtree BF. Strategies for Implementing Behavioral Health into Primary Care Settings: Lessons from a New Jersey Demonstration Project. 2023 AcademyHealth Annual Research Meeting, Poster Session: Payment and Delivery Systems Innovations. Seattle, WA.
- 06/2023 **Nguyen AM**, Schaler-Haynes M, Chou J, Vowels M, Llaneza D, Kozlov E. Increasing Access to a Diverse Mental Health Workforce Through Emergency Reciprocity Licensure. 2023 AcademyHealth Annual Research Meeting, Poster Session: Health Workforce. Seattle, WA.
- 06/2023 **Nguyen AM**, Tallia A, Videon T, Rosati R. Does confidence in healthcare management skills increase with experience? A survey of managers in home health, hospice, and community-based care settings. 2023 AcademyHealth Annual Research Meeting, Poster Session: Organizational Behavior and Management. Seattle, WA.
- 06/2024 **Nguyen AM**, Gupta M, Williams AM, Mikesell L, Santy A, Crabtree BF. Behavioral Health Provider Perspectives on the Integration of Behavioral Health into Primary Care. 2024 AcademyHealth Annual Research Meeting, Poster Session: Mental Health and Substance Use. Baltimore, MD.