Welcome to the NJ State Innovation Model (SIM) Summit: Advancing Delivery System Transformation in New Jersey

November 19, 2015
New Brunswick, NJ

Acknowledgements – Hosted by Rutgers Center for State Health Policy, a Unit within the Institute for Health, Health Care Policy and Aging Research. Support for this meeting provided by the Centers for Medicare & Medicaid Services (CMS) Innovation Center, State Innovation Model (SIM) Design Award #1G1CMS331386-01. Breakfast sponsored by The Nicholson Foundation and luncheon and refreshments sponsored by the Robert Wood Johnson Foundation.
State Innovation Model (SIM) Initiative

• Feb 2015- NJ received 1 year, $3 million design award from Center for Medicare and Medicaid Innovation (CMMI)

• All roads drive toward Triple Aim
  ➢ Financial and technical support for the development and testing of state-led payment and service delivery models that will improve health system performance, increase quality of care, and decrease costs

• Activities culminate in development of *NJ State Healthcare Innovation Plan*
Goals for Stakeholder Summits

• June 2015 - Setting the Stage
  – Identified delivery system transformation efforts underway in NJ
  – Built consensus around priority issues (BH, Workforce, CC for Complex Patients) to leverage SIM funding

• November 2015 - Planning for Action
  – What does a high performing health system look like in NJ?
  – What are the core competencies?
  – Where does leadership come from?
SIM Progress to Date

Visit the NJ SIM web page:
http://www.cshp.rutgers.edu/content/nj-state-innovation-model
Focus of the New Jersey SIM

- Improving birth outcomes by addressing smoking
- Behavioral health integration
- Addressing Medicaid cost/value, especially for high-cost patients
NJ SIM Project Governance & Management

Steering Committee

- Office of the Governor, Health Policy Advisor
- Department of Human Services
  - Medicaid
  - Mental Health & Addiction Services
- Department of Health
- Department of Banking and Insurance

Rutgers Center for State Health Policy (CSHP)

- Reports to the Steering Committee
- Manages grant, project activities
- Responsible for reporting to CMMI on behalf of the state
NJ SIM Robust Partnership

• Robert Wood Johnson Medical School, Department of Family Medicine and Community Health
• Central Jersey Family Health Consortium (CJFHC)
• New Jersey Health Care Quality Institute (NJHCQI)
• Center for Health & Pharmaceutical Law & Policy, Seton Hall Law School
• The Center for Health Incentives and Behavioral Economics at the Leonard Davis Institute (CHIBE), University of Pennsylvania
• New Jersey Primary Care Association
• Abt SRBI
NJ SIM Activities: Nine Required Components

1. Population Health Improvement Plan
   • Advance Priorities of Healthy New Jersey 2020
     • Regional stakeholder meetings (6)
       • Assess the impact, value, and success of health improvement activities taking place statewide
       • Identify opportunities for acceleration or course correction
     • Improve Birth Outcomes through Smoking Cessation
       • Medicaid claims data analysis
       • Birth record analysis (CJFHC)
       • Design Medicaid behavioral incentive intervention (CHIBE)
NJ SIM Activities: Nine Required Components (2)

2. Health Care Delivery System Transformation Plan

- **Delivery System Transformation Workgroup (DSTW)**
  - Chaired by Dr. Terry Shlimbaum
  - Educate stakeholders
    - November 19, 2015 - Delivery System Transformation Summit: "Advancing Delivery System Transformation in NJ"
- **Field PCP Survey to assess transformation readiness**
- Develop Transformation Resource Center (RWJMS Dept. Family Medicine & Community Health)
  - Focus on practices serving high-need patients
  - Behavioral health-primary care integration
NJ SIM Activities: Nine Required Components (3)

3. Payment and/or Service Delivery Model
- Medicaid ACO Demonstration Project
  - Cost and quality measurement strategies
  - KI interviews of leaders and experts to inform ACO planning
  - Facilitate Medicaid data feeds to ACOs
  - Support ACO Learning Network (NJHCQI)
  - Document initial ACO activities
- Behavioral Health Home Pilot Project
  - Provide technical support

4. Leveraging Regulatory Authority
- Link Medicare-Medicaid data for dual-eligible beneficiaries, conduct pilot analysis
NJ SIM Activities: Nine Required Components (4)

5. Health IT
   • Legal/policy analysis of information sharing between BH providers and PCPs (Seton Hall Law)
   • Design strategies for integration of VIP perinatal data and health IT (CJFHC)

6. Stakeholder Engagement
   • Delivery System Transformation Workgroup
   • Other existing state advisory bodies (e.g., QIAC, MAAC, etc.)

7. Quality Measure Alignment
   • Identify alignment needs (Quality Metrics Alignment Advisory Group)
   • Analysis/report on opportunities to align and streamline
WHAT’S next?
SIM Builds on Strong NJ Policy Initiatives

- Accountable Care Organizations
  - Medicaid Demonstration Project
  - Medicare Shared Savings Program

- Medicaid Comprehensive Waiver
  - Managed long-term services & supports and behavioral health services
  - Delivery System Reform Incentive Payment (DSRIP) Program
  - Services to Medicaid/CHIP children and youth with developmental disabilities and behavioral health conditions
  - Administrative simplifications in long-term care eligibility

- Comprehensive Primary Care Initiative and Patient Centered Medical Homes

- NJ Health Information Network (HIN) development
  - New Jersey Innovation Institute on behalf of NJ DOH
The Path Toward Transformation in NJ

- Sustained & meaningful stakeholder engagement & input
- Multi-sector leadership
- Supported by best available evidence
- Learning from other states
NJ State Innovation Model (SIM) Summit

Achieving Delivery System Transformation

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