



Emergency Department Utilization and Capacity

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Why is this issue important?

- ED visits are growing
- The number of ED's has declined
- Institute of Medicine: Emergency care in the U.S. has reached “a breaking point”

- ED is bellwether of performance in other parts of the health sector
 - Primary care
 - Mental health services

- ED is part of first response to public health emergencies
 - Bioterrorism
 - Natural disasters
 - Epidemics



Topics addressed by the Synthesis:

1. Factors affecting ED utilization
2. Non-urgent & preventable ED use
3. Patient cost-sharing in the ED
4. Impact of ED on hospital finances
5. Causes and consequences of ED overcrowding
6. Cost implications of ED utilization



Characteristics of patients

- Frequent ED users have substantial physical & mental health problems, have low-income, and are mostly covered by Medicare or Medicaid (i.e., not uninsured)
- Uninsured ED use is higher than privately insured but not after adjustment for health, income, & other factors
- Recent growth in volume of ED visits is driven primarily by privately insured, higher-income individuals
- Non-U.S. citizens use the ED at a rate that is below the national average



Characteristics of local health systems

- Greater use of the ED associated with:
 - More limited supply of primary care physicians
 - Greater supply of ED capacity
- Evidence on how characteristics of local health systems affect ED use remains underdeveloped



Non-urgent/preventable ED use

- ED visits in 2006 (Pitts et al., 2008)
 - 12% non-urgent
 - 5% immediate attention needed
 - 70% intermediate triage levels
 - 13% unknown/unclassified

- \approx 50% of non-admitted ED visits are “ambulatory care sensitive”

- Measurement of urgency & ambulatory care sensitivity is very imprecise
 - Point of controversy



Factors related to non-urgent/preventable ED use

- Common factors
 - Medicaid
 - Uninsured
 - Young children (age ≤ 5)
 - No regular doctor
 - Patient preference (no appointment, hospital reputation)
- Privately insured & Medicare patients account for large share of total volume of non-urgent/preventable ED care
- Perception of urgency
 - Patients & clinicians differ
 - Clinical assessments subject to error



ED cost sharing

- Cost-sharing reduces ED use
 - Fewer repeat visits
 - Larger reductions in low-acuity visits
- No studies have found adverse health consequences associated with ED cost-sharing
- Research includes many limitations
 - Most studies based on privately insured in integrated delivery systems
 - Little/no information about poor or publicly insured
 - Most data from 1990's or earlier



The ED and hospital finances (1)

- Emergency Medical Treatment and Active Labor Act (EMTALA)
 - Screen & stabilize all patients
 - Regardless of ability to pay
 - Some states add stronger mandate
 - No studies directly evaluate impact on hospital finances

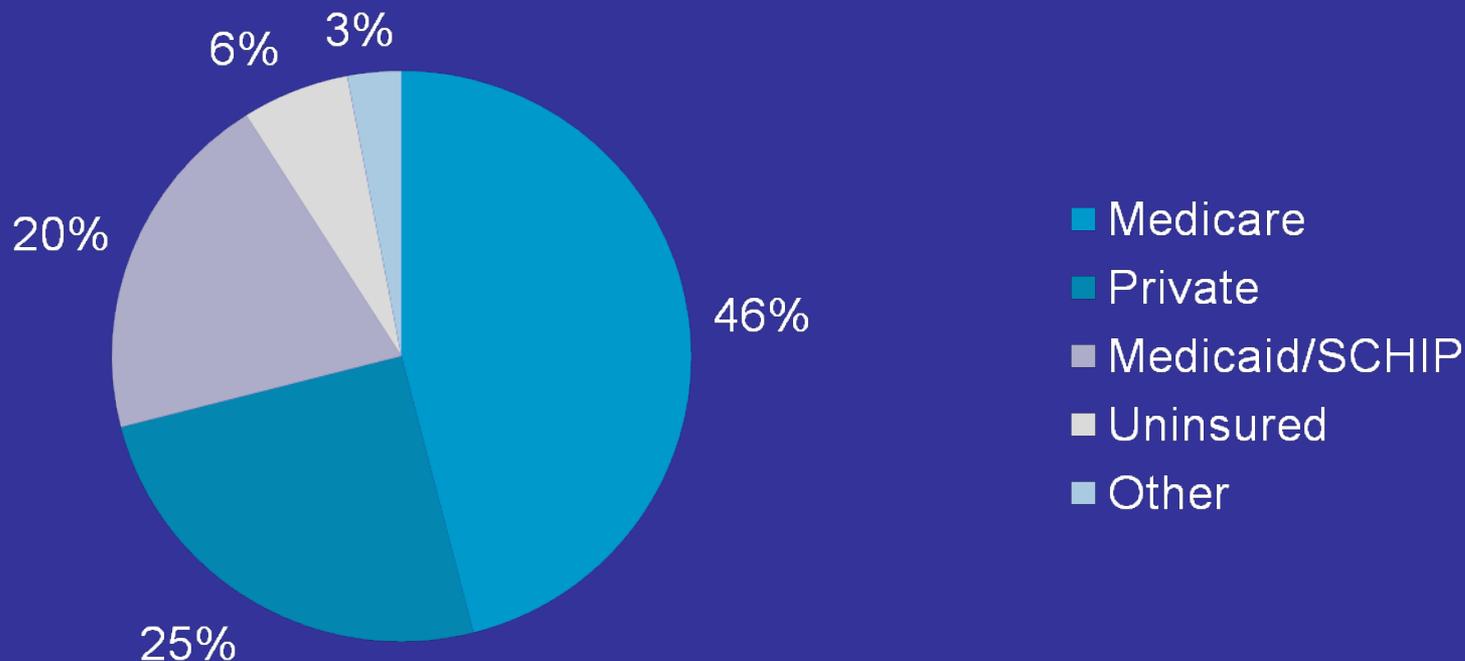
- ED is entry point for uninsured hospital care

- Percentage of inpatient admissions via ED, 2003
 - Uninsured 60%
 - Medicaid 39%
 - Privately insured 32%
 - Overall 44%



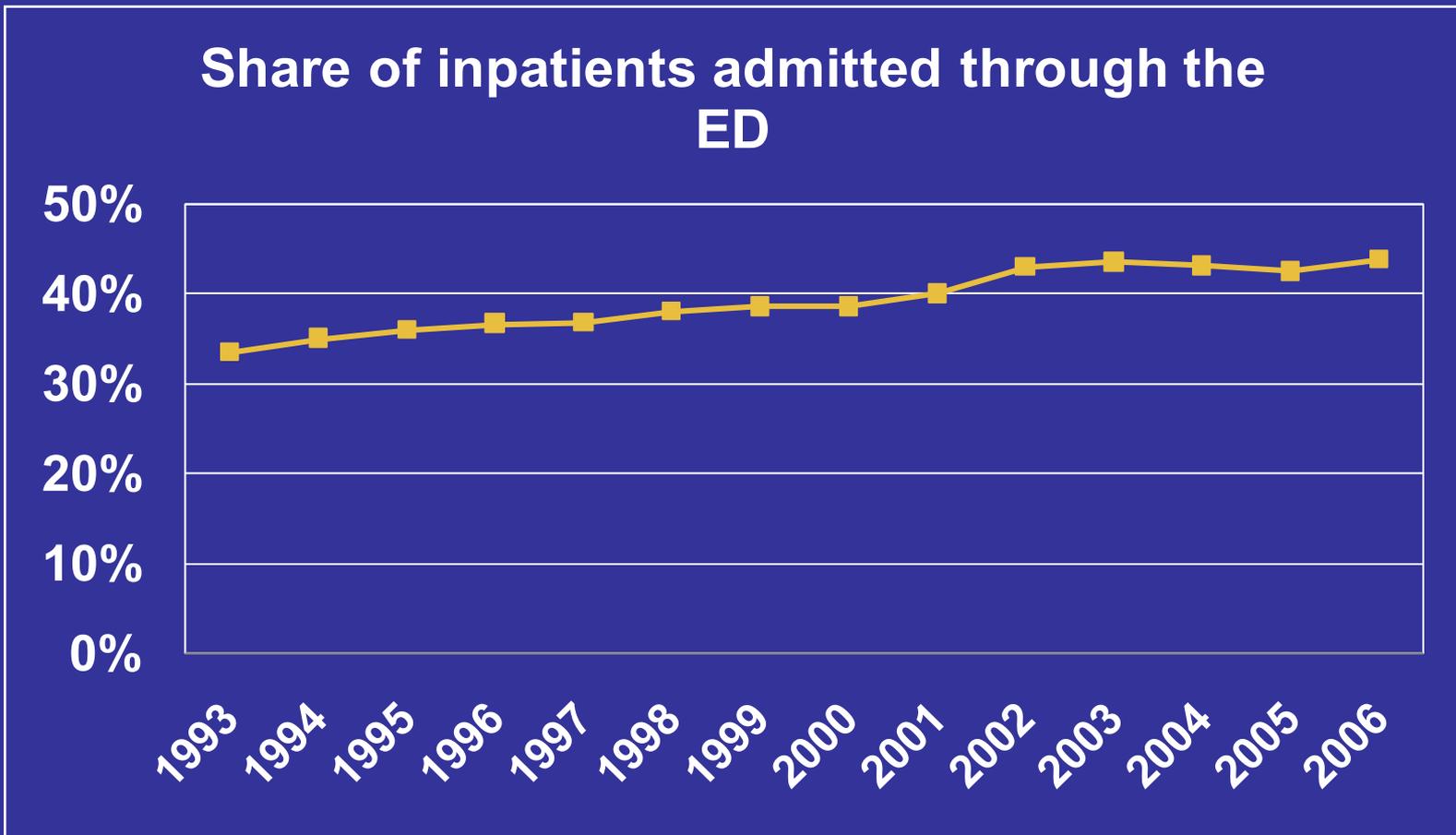
Most patients admitted through the ED are insured

Expected payer for ED admission, 2003





The ED is a growing source of admissions





The ED and hospital finances (2)

- Some evidence shows the ED is an important source of revenue & profits
- Factors increasing ED profitability:
 - High percentage of well-insured patients
 - Limited trauma services
 - High ratio of admitted to non-admitted ED patients
 - Access to subsidies
- Public subsidies covered 82% of hospital uncompensated care in 2008 (Hadley et al., 2008)
 - Targeting of subsidies inefficient
 - Little/no subsidies for uncompensated physician care



Causes of ED overcrowding

- Bottlenecks within hospitals & across entire health system
 - Lack of beds leads to patient “boarding” in the ED
 - Inefficient management of patient flow
- Lack of clinical staff
 - Specialists less willing to serve on-call in the ED
- ED staff challenged by growing mental health volume
- Uninsured patients & use of ED for non-urgent care are NOT drivers of ED overcrowding



Consequences of ED overcrowding

- Reduced access
 - Longer waiting times
 - Leave ED without being seen
 - Ambulance diversion/disruption

- Reduced quality and safety
 - Increased patient mortality
 - Antibiotics & analgesics delayed or not administered
 - More adverse events/medical errors

- Much evidence on quality/safety is international
 - Confirmatory studies in U.S. would be useful



Costs of ED utilization

- Costs of ED care are not well documented
- Very few studies exist
 - Conflicting evidence
 - Methodological challenges
- Charges are high to recover fixed costs
- Marginal costs may be low (especially for “easy” cases)
- Unanswered questions
 - Can health system costs be reduced by keeping people out of the ED?
 - Do ED’s provide more intensive service to non-urgent patients?



Policy implications (1)

- ED problems cannot be fixed in the ED alone
 - Hospital-wide: Patient flow
 - System-wide: Capacity, primary care, mental health, reimbursement

- More oversight needed to address effects of hospital closure/relocation on remaining ED capacity

- Dedicated funding for emergency care may be needed when the ED is a financial drain on the hospital
 - Coordinate w/other hospital subsidies



Policy implications (2)

- Coverage expansion by itself will not reduce, and may increase, ED overcrowding

- Primary care in the ED is widespread and persistent
 - Long term: Expand access to community-based care
 - Short term: Make ED's more amenable to primary care delivery
 - ED may be cost-effective or preferred in some cases

- Limited access to mental health services appears to place additional stress on ED's
 - Quantitative importance is not assessed in the literature



Project Information

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